

Hq_Strategy Intervention_Media_Digital Business Strategy Implementation

Media, Telecommunication & Technology

REGION

India

CLIENT SITUATION

- Client was a leading Indian Media Production house with over INR 300 Crores annual turnover
- Avalon had supported client to develop a growth strategy focused on entering Digital Video-on-Demand business through a subsidiary
- Client requested Avalon to provide support in execution of overall business plan to enter the digital business

CONSULTING SERVICES

Market assessment, new product conceptualization, new product design & features inputs

our Approach

Set up and management of Project Management Office

- We set up the Project management office with a core team, which executed the business strategy
- Set up of organization
 - We helped the client select a Tech vendor to set up a cutting-edge content digital delivery platform
- Implementation support
 - We helped the client raise money by preparing and updating the business plan

OUR RECOMMENDATION/IMAPCT

- The client raised USD 22 MN funding from a consortium of investors to set up a new subsidiary for its digital business
- The client launched an OTT App with differentiated original content accessible across multiple devices and delivered by a high-class video platform